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Proposed programme budget for the biennium 2010-2011*

Part V
Regional cooperation for development

Section 21
Economic and social development in Western Asia

(Programme 18 of the strategic framework for the period 2010-2011)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-fourth Session, Supplement No. 6* (A/64/6/Add.1).

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Overview

Table 21.1 **Estimates of expenditure**

Proposal submitted by the Secretary-General	$65,883,200[a]
Revised appropriation for 2008-2009	$64,718,700

[a] At 2008-2009 rates.

Table 21.2 **Proposed staffing resources**

Posts	*Number*	*Level*
Regular budget		
Proposed for the biennium 2010-2011	261	1 USG, 1 D-2, 7 D-1, 24 P-5, 35 P-4, 29 P-3, 18 P-2, NO, 1 FS, 143 LL
New	1	1 NO for programme support
Abolitions	1	1 LL under programme support
Approved for the biennium 2008-2009	261	1 USG, 1 D-2, 7 D-1, 24 P-5, 35 P-4, 29 P-3, 18 P-2, 1 NO, 1 FS, 144 LL

Abbreviations: USG, Under-Secretary-General; FS, Field Service; LL, Local level; NO, National Officer.

21.1 The overall orientation of the programme is to foster comprehensive, equitable, integrated and sustainable development and economic and social cooperation in the region, and to maintain and strengthen economic relations between the member countries of the Economic and Social Commission for Western Asia (ESCWA) and with other countries of the world. ESCWA is responsible for the implementation of the programme.

21.2 Policy direction for the programme is provided in Economic and Social Council resolutions 1818 (LV) and 1985/69, establishing ESCWA and amending its terms of reference in order to underscore the social functions of the Commission. Further direction is provided in Economic and Social Council resolution 2005/50, in which ESCWA was requested to provide support to member countries in realizing the Millennium Development Goals, including by building capacities to formulate policies, monitor the progress made, measure its impact and prepare regional reports. In addition, in its resolution 269 (XXIV), the Commission requested its Executive Secretary to increase coherence and synergy with other regional United Nations organizations and, through the Commission's lead role in the regional coordination mechanism, foster partnerships and cooperation with those organizations.

21.3 Acting in their dual role as regional arms of the United Nations and parts of their respective regional institutional landscape, ESCWA and the four other regional commissions will continue to pursue their common key objectives, namely, to foster economic integration at the subregional and regional levels, to promote the regional implementation of internationally agreed development goals, including the Millennium Development Goals, and to support regional sustainable development by contributing to bridging economic, social and environmental gaps in their respective member countries and subregions. In order to achieve these objectives, the regional commissions, through their convening power, will continue to generate multilateral dialogue, knowledge-sharing and networking at the regional level, and will work together to promote intraregional and interregional cooperation, both between themselves and through collaboration with other subregional and regional organizations.

21.4 The region has made varied progress in social development, especially in the education and health sectors. Some countries have developed mechanisms to invest surplus capital savings resulting from high energy prices, which have contributed to the acceleration of economic growth and social development. Political instability, foreign occupation and lack of adequate reform continue to influence economic performance in the countries of the region. Good governance is another area that requires urgent attention in order to ensure transparent and inclusive policymaking and implementation mechanisms for the effective delivery of public goods and services. Against this backdrop, the region remains in the grip of a widening gap in income and wealth distribution within, as well as between, countries.

21.5 Furthermore, it is envisaged that global climate change will have an adverse impact on the economic and social development of the region, especially when water and agricultural land become less available to fulfil the fundamental needs of its population. The poor and other vulnerable groups, including women and youth without employment, are expected to suffer most from adverse weather changes, in particular in conflict-stricken areas, further aggravating the instability of the region. In December 2007, the Council of Arab Ministers Responsible for the Environment (a subsidiary body of the League of Arab States) adopted a ministerial declaration on climate change which constitutes the basis for future actions and reflects their position in dealing with climate change issues. The Arab Ministerial Declaration stated that, while emphasizing that developed countries should fulfil their commitment to supporting developing countries, including Arab countries, in meeting climate change challenges, the Declaration affirmed the commitment of the Ministers, inter alia, to include policies to deal with climate change issues in all sectors within national and regional policies for sustainable development in a manner that harmonizes with sustained economic growth and efforts to eradicate poverty, and to adopt national and regional action plans dealing with climate change.

21.6 It is therefore essential for the region to enhance its collective efforts to address those critical issues through ESCWA-promoted regional integration initiatives. In order to accelerate regional economic integration, it is a fundamental necessity to promote intraregional trade and investment, integrate transport and communications infrastructure, harmonize trade and transport facilitation, and coordinate strategies and plans for the development of the information and communications technology sector within the framework of the Tunis Agenda for the Information Society, which was adopted at the World Summit on the Information Society (Tunis, 2005). Integrated social policies that balance economic development and social needs should also be pursued with insight and vigour.

21.7 The need to enhance statistical institutional capacity continues to be essential if countries in the region are to produce timely, reliable, comparable and increased gender-sensitive statistics for policy and programme formulation, and for monitoring the progress made towards the achievement of internationally agreed development goals, including the Millennium Development Goals. Monitoring of the effects of foreign occupation on economic and social development in the region is becoming increasingly important. As the regional arm of the United Nations, ESCWA will continue to advocate gender equality and the advancement of women, paying due attention to regional specificities and values. It will provide full support to member countries in their participation in the Beijing+15 review in 2010 and follow up on its outcomes. Throughout the programme, priority will be given to least developed and conflict-stricken countries.

21.8 In the biennium 2010-2011, ESCWA will pursue the programme objective by promoting economic and social integration at both the subregional and regional levels, and by fostering solidarity in the international political arena and global economy. Such regional integration will be scaled up to cover the Arab region through strategic partnerships with the Economic Commission for Africa Subregional Office for North Africa and with such regional and subregional organizations as the

League of Arab States (LAS) and the Gulf Cooperation Council (GCC). The programme comprises seven interdependent subprogrammes that focus on four regional priority areas and three cross-cutting issues, which are set forth below:

(a) Stimulating sustainable management of water, energy and other natural resources, with due consideration to climate change;

(b) Promoting integrated social policies;

(c) Stimulating sustainable economic development based on higher productivity and competitiveness and through regional integration and cooperation in a globalizing world;

(d) Accelerating the development, adaptation, diffusion and use of advanced technology;

(e) Enhancing statistical capacity development;

(f) Promoting gender mainstreaming, the advancement of women and their effective participation and involvement;

(g) Giving special consideration to people living in conflict-stricken countries.

21.9 ESCWA will carry out analytical and normative work, building on its accumulated knowledge and multidisciplinary expertise, which will be supported by the provision of technical cooperation. It will also facilitate multilateral dialogue, knowledge-sharing and networking on the outcome of the work of the Commission on national, regional and global development issues, with due consideration to the outcomes of the global meeting on South-South cooperation to commemorate the thirtieth anniversary of the Buenos Aires Plan of Action for Promoting and Implementing Technical Cooperation among Developing Countries. In pursuance of the United Nations global priority, gender mainstreaming will be promoted throughout the programme and within the Commission. Lessons learned from evaluation will serve as the basis for further improvement of the programme, in the light of the United Nations commitment to promote evaluation for enhancing learning and accountability.

21.10 It is expected that regional support provided by ESCWA will contribute towards the following:

(a) Increased national capacity to formulate and implement pro-poor, inclusive economic and social policies and programmes, and tackle transboundary issues;

(b) Improved provision of joint responses to multifaceted problems encountered by the countries of the region through the coordinated efforts and consolidated resources of United Nations entities;

(c) Enhanced work of the Economic and Social Council and its functional commissions in the review and assessment of progress made in implementing the outcomes of United Nations conferences and summits in the economic, social and related fields;

(d) Increased knowledge-sharing and South-South cooperation between the countries of the region and with countries in other regions, thereby promoting regional and interregional cooperation.

21.11 Consultations at the level of thematic clusters have taken place between concerned Executive Committee on Economic and Social Affairs entities, and are expected to lead to better coordination and more collaborative work in the economic and social sectors between programmes in major common work areas of the United Nations Secretariat. At the regional level, ESCWA will lead the regional coordination mechanism in identifying priority areas where the concerned United Nations entities could provide collective support for development interventions in the ESCWA region, as well as in the broader context of the Arab region.

21.12 The overall resources proposed for the biennium 2010-2011 amount to $65,883,200, reflecting a resource growth of $1,164,500, or 1.8 per cent, compared with the revised appropriation for the biennium 2008-2009. The growth reflected in table 21.5 below, can be summarized as follows:

(a) The decrease of $3,400 under executive direction and management relates to non-post requirements;

(b) The increase of $1,365,100 under the programme of work is the result of: (i) an increase of $1,353,700 under posts related to the delayed impact of the establishment of six posts (1 P-4 in subprogramme 1, 1 P-4 in subprogramme 2, 1 P-4 in subprogramme 3, 1 P-5 and 1 National Officer in subprogramme 4, and 1 P-3 in subprogramme 5) in the biennium 2008-2009; and (ii) a marginal increase under non-post requirements ($11,400);

(c) The decrease of $197,200 under programme support is the net result of: (i) a decrease of $210,400 under non-post resources related to the non-recurrent provisions under alteration of office space, office furniture and office automation equipment for six new posts established effective 2009 in the context of General Assembly resolution 63/260 on development-related activities; partially offset by (ii) a net increase of $13,200 under posts related to the establishment of a National Officer post for facilities management and the abolition of a Local level post in Central Support Services in the Administrative Services Division.

21.13 During the biennium 2010-2011, expected extrabudgetary resources, amounting to $7,796,500, would be utilized to complement resources from the regular budget to finance activities aimed at national capacity-building, including advisory service missions, training workshops and field projects. The reduction in the overall level of extrabudgetary resources is the result of the discontinuation of a contribution to ESCWA from the United Nations Development Group Iraq Trust Fund.

21.14 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized below and as described in the output information for each subprogramme.

Table 21.3 **Summary of publications**

Publications	*2006-2007 actual*	*2008-2009 estimate*	*2010-2011 estimate*
Recurrent	27	34	29
Non-recurrent	17	25	16
Total	**44**	**59**	**45**

21.15 Pursuant to General Assembly resolution 58/269 of 23 December 2003, resources identified for the conduct of monitoring and evaluation would amount to $548,200 (equivalent to 22 Professional and 19 Local level work months), financed from the programme budget and reflected under subprogrammes 1 to 7.

21.16 The estimated percentage distribution of resources under this section would be as shown in table 21.4 below.

Table 21.4 **Distribution of resources by component**

(Percentage)

Component	*Regular budget*	*Extrabudgetary*
A. Policymaking organs	0.2	—
B. Executive direction and management	5.7	—
C. Programme of work		
1. Integrated management of natural resources for sustainable development	10.1	3.0
2. Integrated social policies	9.3	6.4
3. Economic development and integration	12.1	16.2
4. Information and communication technology for regional integration	7.2	4.2
5. Statistics for evidence-based policymaking	6.3	9.4
6. Advancement of women	3.9	2.5
7. Conflict mitigation and development	3.2	51.3
Subtotal C	**52.1**	**93.0**
D. Programme support	42.0	7.0
Total	**100.0**	**100.0**

Table 21.5 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2006-2007 expenditure*	*2008-2009 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2010-2011 estimate*
			Amount	*Percentage*			
A. Policymaking organs	88.0	144.8	—	—	144.8	17.9	162.7
B. Executive direction and management	2 884.9	3 749.6	(3.4)	(0.1)	3 746.2	319.2	4 065.4
C. Programme of work	26 951.5	32 941.5	1 365.1	4.1	34 306.6	2 782.9	37 089.5
D. Programme support	28 393.8	27 882.8	(197.2)	(0.7)	27 685.6	2 816.8	30 502.4
Subtotal	**58 318.3**	**64 718.7**	**1 164.5**	**1.8**	**65 883.2**	**5 936.8**	**71 820.0**

(2) *Extrabudgetary*

	2006-2007 expenditure	*2008-2009 estimate*	*2010-2011 estimate*
Subtotal	**9 884.7**	**9 466.8**	**7 796.5**
Total (1) and (2)	**68 203.0**	**74 185.5**	**79 616.5**

Table 21.6 **Post requirements**

Category	Established regular budget posts		Temporary posts				Total	
			Regular budget		Extrabudgetary			
	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011
Professional and above								
USG	1	1	—	—	—	—	1	1
D-2	1	1	—	—	—	—	1	1
D-1	7	7	—	—	—	—	7	7
P-5	24	24	—	—	—	—	24	24
P-4/3	64	64	—	—	—	—	64	64
P-2/1	18	18	—	—	—	—	18	18
Subtotal	**115**	**115**	—	—	—	—	**115**	**115**
General Service								
National Officer	1	2	—	—	—	—	1	2
Local level	144	143	—	—	—	—	144	143
Field Service	1	1	—	—	—	—	1	1
Subtotal	**146**	**146**	—	—	—	—	**146**	**146**
Total	**261**	**261**	—	—	—	—	**261**	**261**

A. Policymaking organs

Resource requirements (before recosting): $144,800

21.17 The Economic and Social Commission for Western Asia is comprised of 14 member States.

21.18 The session of the Commission, which reports to the Economic and Social Council, provides overall direction to the work of the secretariat. It meets once biennially for five working days, normally at its headquarters. As mandated by resolution 223 (XX) which was adopted on 27 May 1999 at the twentieth session of the Commission, the Preparatory Committee will meet prior to the plenary of the Commission to consider programmatic agenda items. Consequently, the twenty-sixth session will be convened in 2010, with a session comprising the Preparatory Committee Segment (3 days in 2010), followed by the Ministerial Plenary Segment (2 days in 2010).

21.19 The Technical Committee meets biannually to advise the ESCWA secretariat on the programmatic issues, including the draft strategic framework, the proposed programme of work, and follow-up on the implementation of the programme of work; mobilization of extrabudgetary resources; follow-up on the Commission's resolutions, and identifying emerging regional economic and social issues for the consideration of the Commission session. The Technical Committee was established pursuant to the decision of the Commission at its twenty-fourth session, with the aim of enhancing interaction and close consultation between the members of the Commission and its secretariat on substantive development issues.

21.20 The Commission has seven specialized subsidiary intergovernmental committees, six of them meet biennially and one meets annually.[1] During the biennium 2010-2011, the sequence and dates of their sessions and that of the Technical Committee will be as follows:

(a) The eighth session of the Committee on Energy (subprogramme 1) (2 days in 2010);

(b) The ninth session of the Committee on Water Resources (subprogramme 1) (3 days in 2010);

(c) The eighth session of the Committee on Social Development (subprogramme 2) (3 days in 2011);

(d) The eleventh and twelfth sessions of the Committee on Transport (subprogramme 3) (3 days in 2010 and 3 days in 2011);

(e) The seventh session of the Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the Countries of the ESCWA Region (subprogramme 3) (2 days in 2011);

(f) The ninth session of the Statistical Committee (subprogramme 5) (3 days in 2010);

(g) The fifth session Committee on Women (subprogramme 6) (3 days in 2011);

(h) The fifth meeting of the Technical Committee (2 days in 2010);

(i) The sixth meeting of the Technical Committee (2 days in 2010);

(j) The seventh meeting of the Technical Committee (2 days in 2011);

(k) The eighth meeting of the Technical Committee (2 days in 2011).

21.21 The Advisory Committee of Ambassadors meets twice a year to ensure the continued dialogue between the secretariat and member States. It is comprised of heads of diplomatic missions in the host country of the Commission, as well as a high-level representative of the host country. The Advisory Committee plays a consultative role and functions as a principal means of communications between member States and the ESCWA secretariat and among member States themselves on important matters requiring attention during the period between the biennial sessions of the Commission (1 day 2 times in 2010 and 1 day 2 times in 2011).

21.22 The total number of meetings of the legislative bodies amount to 35 meeting days.

Table 21.7 **Resource requirements: policymaking organs**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Non-post	144.8	144.8	—	—
Total	**144.8**	**144.8**	—	—

21.23 A provision of $144,800 is required under: (a) temporary assistance for meetings to provide interpretation and translation services; and (b) general temporary assistance during the session of

[1] The Committee on Transport meets annually, as mandated by ESCWA resolution 229 (XXI) of 11 May 2001 on frequency of the sessions of the ESCWA Committee on Transport.

the Commission, the sessions of its seven subsidiary intergovernmental committees and the biannual meeting of the ESCWA Technical Committee.

B. Executive direction and management

Resource requirements (before recosting): $3,746,200

21.24 Executive direction and management comprises the Office of the Executive Secretary and the ESCWA United Nations Information Services.

21.25 The Office of the Executive Secretary provides overall direction and integrated management, programme oversight, planning and coordination, as well as policy guidelines to the substantive divisions, the technical cooperation programme and other support services for the proper implementation of the work programme of ESCWA as mandated by the General Assembly, and the realization of United Nations system-wide policies and mandates. It ensures that ESCWA, as the regional arm of the United Nations, plays a major role in the economic and social development of the region, undertakes to translate issues of global importance into regional action as mandated by member States, and facilitates the articulation of the collective concerns of member countries by incorporating them into the global agenda. Moreover, the Office maintains effective and regular contact with representatives of member States, to exchange views on substantive issues of mutual concern, with the Executive Office of the Secretary-General and with the regional commissions coordination office in New York.

21.26 The Office of the Executive Secretary also ensures more coherence and effective collaboration and coordination between ESCWA and the rest of the United Nations Secretariat, especially among the five regional commissions, specialized agencies, funds and programmes. It will continue to strengthen cooperation and coordination with international and regional intergovernmental and non-governmental organizations, especially with the League of Arab States and its subsidiary bodies.

21.27 The Office of the Executive Secretary is responsible for the functioning and servicing of the intergovernmental machinery of the Commission, including its biennial session and its subsidiary bodies, the ESCWA Advisory Committee of Ambassadors and the ESCWA Technical Committee.

21.28 The Office of the Executive Secretary also gives overall direction to services rendered by the ESCWA United Nations Information Services, whose core functions are to disseminate public information on the work of ESCWA throughout the region and to provide information services to the Office and the Divisions of ESCWA. The activities of ESCWA United Nations Information Services aim at increasing public awareness and understanding of the work conducted by the United Nations, in general, and ESCWA, in particular, and mobilizing public support for the increased role of ESCWA in the economic and social development of the region.

Table 21.8 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) The ESCWA programme of work is effectively managed and supported by human and financial resources	(a) (i) Timely delivery of outputs and services *Performance measures*: 2006-2007: 85 per cent delivery within established deadlines Estimate 2008-2009: 87 per cent delivery within established deadlines Target 2010-2011: 90 per cent delivery within established deadlines (ii) The efficient and effective use of resources *Performance measures*: 2006-2007: 100 per cent of expenditure, compared to funds authorized Estimate 2008-2009: 100 per cent of expenditure, compared to funds authorized Target 2010-2011: 100 per cent of expenditure, compared to funds authorized
(b) Timely recruitment and placement of staff	(b) Reduction in the average number of days a Professional post remains vacant *Performance measures*: 2006-2007: 112 days Estimate 2008-2009: 225 days Target 2010-2011: 150 days
(c) Improved geographical representation and gender balance of staff	(c) (i) Increased percentage of staff recruited from un- and underrepresented member States in the Commission *Performance measures*: 2006-2007: 35 per cent Estimate 2008-2009: 35.5 per cent Target 2010-2011: 36 per cent

	(ii) Increased percentage of women at the Professional level and above for appointments of one year or more *Performance measures*: 2006-2007: 46 per cent Estimate 2008-2009: 46 per cent Target 2010-2011: 47 per cent
(d) Identification of emerging issues that require attention by member States	(d) Increased number of recommendations by intergovernmental bodies on emerging issues identified by ESCWA *Performance measures*: 2006-2007: 92 recommendations made by intergovernmental bodies Estimate 2008-2009: 78 recommendations made by intergovernmental bodies Target 2010-2011: 85 recommendations made by intergovernmental bodies
(e) Enhanced policy coherence in the management of the economic and social activities of the United Nations	(e) Increased number of deliverables produced under the purview of the regional coordination mechanism or one of its thematic working groups *Performance measures*: 2006-2007: 2 outputs delivered Estimate 2008-2009: 5 outputs delivered Target 2010-2011: 7 outputs delivered
(f) Increased public awareness of ESCWA work in pursuing regional priorities and emerging issues	(f) Increased number of clients of public information serviced by ESCWA *Performance measures*: 2006-2007: 2,850 clients Estimate 2008-2009: 3,670 clients Target 2010-2011: 4,260 clients

External factors

21.29 The Office is expected to achieve its objectives and accomplishments on the assumption that: (a) the political situation in the host country and the region does not deteriorate further; (b) member Governments will actively participate in the formulation of the ESCWA programme of

work; (c) member countries have the capacity and will to reorient their economic and social structures and policies; and (d) national institutions will be willing to provide relevant and timely information.

Outputs

21.30 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Planning and substantive servicing of the sessions of the Commission and its subsidiary bodies (54);

(ii) Planning and substantive servicing of the ESCWA Technical Committee (16);

(iii) Planning and substantive servicing of the meetings of the Advisory Committee of Ambassadors (8);

(iv) Ad hoc expert groups: planning and substantive servicing of an Arab "think tank" meeting (2);

(b) Other substantive activities

(i) Recurrent publications: ESCWA annual report;

(ii) Seminars organized by the Secretariat: briefings/lectures to schools, universities and other visitors on the work of United Nations in general and ESCWA in specific;

(iii) Booklets, fact sheets, wall charts, information kits: brochures, pamphlets, leaflets, posters and other promotional material on ESCWA activities; electronic daily news in English and Arabic on the ESCWA website; information kit for the ESCWA Ministerial Session; and ESCWA Weekly News;

(iv) Press releases and press conferences: organization of press conferences and press briefings for the Executive Secretary and other senior officials as well as for the launching of flagship publications and major events; organization of press interviews for the Executive Secretary and other senior officials; preparation of press releases in English and Arabic on ESCWA meetings and activities and their dissemination to media throughout the region; and provision of media coverage for ESCWA meetings and activities;

(v) Special events: planning and servicing of the annual celebrations of United Nations Day;

(vi) Technical material: regular updating of the webpage of: (a) the Office of the Executive Secretary; (b) online media databases; (c) the advisory bodies and focal points; (d) the governing body on the ESCWA website;

(vii) Electronic, audio and video issuances: production of television spots and/or documentaries for distribution to the media throughout the region.

Table 21.9 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	3 520.6	3 520.6	16	16
Non-post	229.0	225.6	—	—
Subtotal	**3 749.6**	**3 746.2**	**16**	**16**
Extrabudgetary	61.9	—	—	—
Total	**3 811.5**	**3 746.2**	**16**	**16**

21.31 The amount of $3,520,600 under posts would provide for the funding of the 16 posts (6 Professional and above, and 10 Local level) as indicated in the table above.

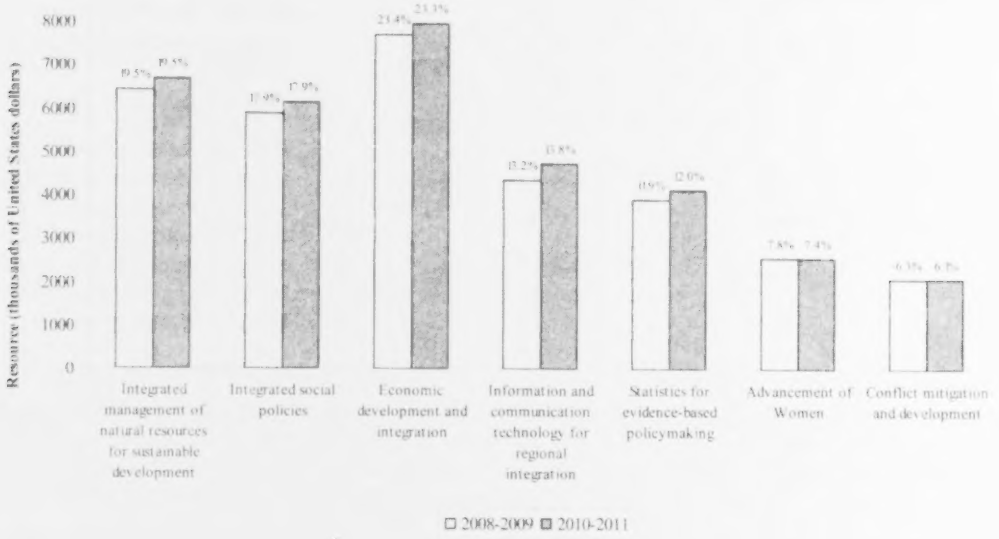
21.32 The related non-post requirements of $225,600, reflecting a decrease of $3,400, include provisions for: (a) general temporary assistance and overtime which would provide for the preparation and servicing of the twenty-sixth session of the Commission and its subsidiary bodies; (b) consultants to undertake studies in areas that do not fall within the expertise of the substantive divisions in connection with the preparation of the ESCWA annual report; (c) two annual think tank meetings which would serve as a platform for the exchange of views among experts on the salient priority issues of the region; and (d) travel requirements of the Office of the Executive Secretary and the information services.

C. Programme of work

Table 21.10 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
1. Integrated management of natural resources for sustainable development	6 428.2	6 685.2	25	25
2. Integrated social policies	5 891.3	6 149.1	23	23
3. Economic development and integration	7 719.2	7 979.1	30	30
4. Information and communication technology for regional integration	4 353.6	4 724.8	17	17
5. Statistics for evidence-based policymaking	3 911.5	4 126.7	16	16
6. Advancement of women	2 553.1	2 554.5	10	10
7. Conflict mitigation and development	2 084.6	2 087.2	8	8
Subtotal	**32 941.5**	**34 306.6**	**129**	**129**
Extrabudgetary	8 770.8	7 253.5	—	—
Total	**41 712.3**	**41 560.1**	**129**	**129**

Regular budget resource requirements by subprogramme



Subprogramme 1
Integrated management of natural resources for sustainable development

Resource requirements (before recosting): $6,685,200

21.33 Substantive responsibility for this subprogramme is vested within the Sustainable Development and Productivity Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 18 of the strategic framework for the period 2010-2011.

Table 21.11 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To achieve integrated sustainable management of natural resources in the ESCWA region, with particular emphasis on water, energy and the production sectors, with due consideration to the relevant climate change issues.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member countries to formulate, adopt and implement policies and measures to improve the sustainable management of natural resources, with particular emphasis on fulfilling the Millennium Development Goals and addressing climate change challenges	(a) (i) Increased number of policies and measures adopted and/or implemented by member countries, with ESCWA assistance, to improve the sustainable management of natural resources for achieving the Millennium Development Goals (goals 1 and 7)

		Performance measures: 2006-2007: 20 policies/measures Estimate 2008-2009: 26 policies/measures Target 2010-2011: 30 policies/measures
		(ii) Increased number of policies and measures developed, adopted and/or implemented by member countries, with ESCWA assistance, to improve the integrated sustainable management of natural resources, including climate change mitigation and adaptation *Performance measures*: 2006-2007: 12 policies and measures Estimate 2008-2009: 15 policies and measures Target 2010-2011: 21 policies and measures
(b) Enhanced capacity of member countries to apply best practices and methods for improving sustainable agriculture and rural development, and increasing the productivity and competitiveness of small and medium-scale enterprises using appropriate and affordable environmentally sound technology	(b)	(i) Increased number of new and/or existing institutions applying best practices and methods, with ESCWA assistance, to promote sustainable agriculture and rural development *Performance measures*: 2006-2007: 4 institutions Estimate 2008-2009: 6 institutions Target 2010-2011: 8 institutions
		(ii) Increased number of measures taken by small and medium-scale enterprises, with ESCWA assistance, to enhance their competitiveness using appropriate and affordable environmentally sound technology *Performance measures*: 2006-2007: Not applicable Estimate 2008-2009: 2 measures Target 2010-2011: 6 measures

(c) Strengthened South-South cooperation in the integrated management of natural resources, with a focus on challenges related to water, energy and climate change	(c) Increased number of responses to and/or initiatives by member countries concerning participation in ESCWA-promoted South-South cooperation in respect to challenges related to water, energy and climate change *Performance measures*: 2006-2007: Not applicable Estimate 2008-2009: Not applicable Target 2010-2011: 8 responses and/or initiatives

External factors

21.34 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries are willing to adopt and apply the sustainable development policies advocated by world summits and by global and regional conferences; and (b) political stability is improved, thereby allowing for a better cooperative environment among member countries in the region as well as a more effective implementation of technical cooperation.

Outputs

21.35 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission on the eighth session of the Committee on Energy; report to the Commission on the ninth session of the Committee on Water Resources;

(ii) Committee on Water Resources:

a. Substantive servicing of the ninth session of the Committee (6);

b. Parliamentary documentation: report on the vulnerability of water sector to climate change and adaptation measures to increase resilience of ESCWA countries;

(iii) Committee on Energy:

a. Substantive servicing of the eighth session of the Committee (4);

b. Parliamentary documentation: report on energy policies and measures for promoting climate change mitigation in ESCWA countries;

(iv) Ad hoc expert group meetings on: approaches for promoting emission reductions from the transport sector in the ESCWA region; climate change impacts on water resources and adaptation measures in the ESCWA region; development of a framework action plan for the Arab region to adapt to climate change impacts on the water resources sector; production and use of biotechnologies in the ESCWA region; promoting small and medium enterprises sector participation in implementing energy efficiency/renewable energy projects; and promoting sustainable agriculture and rural development through the implementation of best practices on sustainable land management in the ESCWA region;

(v) Assistance to representatives, rapporteurs: substantive support and follow-up on selected resolutions taken by the Executive Board of the Council of Arab Ministers Responsible for Electricity; substantive support and follow-up on selected resolutions taken by the newly established Council of Arab Ministers of Water Resources; substantive support to the Executive Secretariat of the ESCWA-United Nations Environment Programme (UNEP)/LAS joint Committee on Environment and Development in the Arab Region and follow-up on resolution taken by the Council of Arab Ministers Responsible for Environment;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *ESCWA Water Development report, No. 4: National capacities for the management of shared water resources in ESCWA countries*; and *Review of Productivity and Sustainable Development in the ESCWA Region, No. 3*;

(ii) Non-recurrent publications: adaptation measures for climate change impacts on water resources in the ESCWA region; biotechnology applications for enhanced productivity and competitiveness in the ESCWA region; and policies and measures promoting sustainable energy use in the transport sector in the ESCWA region;

(iii) Booklets, fact sheets, wall charts, information kits: pamphlet on regional climate change initiatives/policy recommendations (Arab Integrated Water Resources Management Network); pamphlets on ways that small and medium enterprises can become energy service companies; promotional material for the World Environment Day; promotional material for the World Water Day; promotional material on energy issues in the region; promotional material on environment issues in the region; promotional material on water resources issues in the region;

(iv) Technical material: development and maintenance of ESCWA home page on water, environment, energy issues, and enterprise development; fact sheet on improving energy efficiency in the electric power sector in the ESCWA region; fact sheet on sustainable production and consumption patterns in the energy and water sectors in the ESCWA region; report on opportunities for small and medium enterprise production and consumption of environmental goods and services in selected ESCWA countries; training modules on sustainable land management; working paper on the joint management of shared water resources within an integrated water resources management context; working paper on approaches for rural development in the ESCWA region: enhancing small and medium enterprise competitiveness and infrastructure services;

(v) Substantive servicing of inter-agency meetings: substantive contribution to the annual session of the Commission on Sustainable Development (eighteenth and nineteenth sessions): on the thematic issues of the Commission; substantive input to global and regional forums on water, energy, productive sector and environment issues (2); substantive input to the High Level Committee on Programmes of the United Nations System Chief Executives Board for Coordination (CEB) (2); substantive support to the United Nations coordination bodies on water, energy, productive sector and environment issues (2);

(c) Technical cooperation (extrabudgetary):

Field projects: the Arab Integrated Water Resources Management Network; promoting the application of energy efficiency measures in selected ESCWA countries; support to ESCWA

member countries in the field of water resources management; support to ESCWA member countries in the field of water supply and sanitation.

Table 21.12 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	6 022.0	6 279.0	25	25
Non-post	406.2	406.2	—	—
Subtotal	**6 428.2**	**6 685.2**	**25**	**25**
Extrabudgetary	316.6	234.9	—	—
Total	**6 744.8**	**6 920.1**	**25**	**25**

21.36 The amount of $6,279,000 under posts, reflecting an increase of $257,000, would provide for the continued funding of 25 posts (15 Professional and above, and 10 Local level) as indicated in the table above. The increase relates to the delayed impact of one P-4 post established effective January 2009 in the context of General Assembly resolution 63/260 on development-related activities.

21.37 The related non-post requirements of $406,200 would be required for other personnel costs, consultants, expert group meetings and travel of staff.

21.38 Extrabudgetary resources of $234,900 would support activities promoting and facilitating regional cooperation modalities and cooperation mechanisms with emphasis on climate change adaptation and mitigation, water resources management and energy sectors. The projected net decrease in extrabudgetary resources is due to the expected completion of some projects in 2008-2009, partially offset by new funding for new and existing projects.

Subprogramme 2
Integrated social policies

Resource requirements (before recosting): $6,149,100

21.39 Substantive responsibility for this subprogramme is vested within the Social Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 18 of the strategic framework for the period 2010-2011.

Table 21.13 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen a vision of social policy that is based on social equity and equal opportunity for all, taking into consideration regional specificities and cultural sensitivities.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of national Governments to integrate social equity priorities and perspectives in public policies	(a) (i) Increased number of exploratory and follow-up measures pursued by Governments, with ESCWA assistance, indicating increased understanding of social policy options and implications *Performance measures*: 2006-2007: 3 measures Estimate 2008-2009: 6 measures Target 2010-2011: 9 measures (ii) Increased number of social policy mechanisms and instruments adopted by Governments, with ESCWA assistance *Performance measures*: 2006-2007: zero mechanisms and instruments Estimate 2008-2009: 2 mechanisms and instruments Target 2010-2011: 4 mechanisms and instruments
(b) Enhanced capacity of member countries to address the implications of demographic changes with particular emphasis on the youth bulge, migration and good urban governance for national policymaking processes, and to adopt relevant policies	(b) (i) Increased number of follow-up measures taken up by member countries, with ESCWA assistance, indicating increased understanding of the socio-demographic implications of the youth bulge for migration and development *Performance measures*: 2006-2007: 6 follow-up measures Estimate 2008-2009: 7 follow-up measures Target 2010-2011: 8 follow-up measures

	(ii) Increased number of measures and policy provisions adopted by member countries, with ESCWA assistance, to integrate demographic changes, with particular emphasis on the youth bulge and migration in development plans and programmes *Performance measures*: 2006-2007: 4 measures/policy provisions Estimate 2008-2009: 6 measures/policy provisions Target 2010-2011: 8 measures/policy provisions (iii) Increased number of urban governance initiatives undertaken by member countries, with ESCWA assistance, in order to address secure housing for poor persons *Performance measures*: 2006-2007: 5 urban governance initiatives Estimate 2008-2009: 7 urban governance initiatives Target 2010-2011: 9 urban governance initiatives
(c) Enhanced participation of civil society in social policy dialogue and in the formulation of Government social policy	(c) (i) Increased number of consultative processes, networks and agreements on shared social policy agendas forged with ESCWA assistance *Performance measures*: 2006-2007: zero consultative processes, networks and agreements Estimate 2008-2009: 2 consultative processes, networks and agreements Target 2010-2011: 6 consultative processes, networks and agreements

	(ii) Increased number of instances in which civil society institutions, including the media, advocate social issues and participate in social policy processes, with ESCWA assistance
	Performance measures:
	2006-2007: zero reported cases/instances
	Estimate 2008-2009: 2 reported cases/instances
	Target 2010-2011: 6 reported cases/instances

External factors

21.40 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries remain committed to achieving the internationally agreed goals and will continue to support activities that promote integrated social policy approach; (b) there is a political will to engage in social policy dialogue and to strengthen partnership with national and regional social policy stakeholders; (c) Governments of the region will commit in seeking harmony and balance between economic priorities and social outcomes; (d) extrabudgetary financial resources will be commensurate with planned activities; and (e) minimum political stability and a secure working environment is prevalent.

Outputs

21.41 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission of the seventh session of the Committee on Social Development;

(ii) Committee on Social Development:

a. Substantive servicing of the eighth session of the Committee (6);

(iii) Parliamentary documentation: report on recommended policy approaches favouring social inclusion in the ESCWA region; report on the engagement of civil society in public policy process; and report on youth and unemployment in ESCWA member countries;

(iv) Ad hoc expert group meetings on: equitable distribution of urban services: overcoming challenges; follow-up to the World Programme of Action for Youth to the Year 2000 and Beyond in the Arab region; forum of Arab civil society on operationalizing recommendations for civic engagement in public policy processes; promoting comprehensive social development; review of the "Integrated Social Policy Report No. 4: Building consensus on social policy"; and review of the publication on comparative analysis of civil society participation in public policy formulation;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: "Integrated Social Policy Report No. 4: Building consensus on social policy"; and "Population and Development Report No. 5: policy analysis of gaps and impediments to the implementation of World Programme of Action for Youth in the Arab region";

(ii) Non-recurrent publications: comparative analysis of civil society participation in public policy formulation in selected Arab countries; and new challenges to local authorities: good governance and equitable urban services in selected cities;

(iii) Booklets, fact sheets, wall charts, information kits: brochures on the special themes of the forty-eighth and forty-ninth sessions of the Commission on Social Development (2); information kit on enhancing civic engagement in public policy processes; pamphlets on the work of ESCWA in the area of social development; social development bulletin (4); and the demographic profiles of the Arab countries;

(iv) Technical material: e-discussions on the outline of the Social Policy Report No. 4; guide on selected social policy approach; maintenance and updating of the Social Development Division home page; maintenance and updating of the United Nations Population and Information Network (POPIN) website (2); social policy briefs; technical paper on good practices in adopting the social policy guide for urban observatories in selected ESCWA cities; technical paper on monitoring and evaluation of social policy by Arab civil society; working paper on a conceptual framework for integrating international migration in the development planning process; and working paper on the review of regional and international experiences with institutional change favouring social inclusion;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory services at the request of member countries to implement capacity-building programmes on participatory social development approach and methodologies;

(ii) Training courses, seminars and workshops: regional training on enhancing government-civil participation in policy processes; regional training on enhancing the capacities of urban observatories in the collection and analysis of urban services and urban poverty indicators; and subregional training on social policy approach and entry points;

(iii) Field projects: enhancing participatory human development in post-conflict countries in Western Asia; promoting national dialogue on social policy approach; strengthening national capacities to deal with international migration: maximizing development benefits and minimizing negative impact; and strengthening national capacities to formulate youth policies: responding to the World Programme of Action for Youth.

Table 21.14 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	5 499.5	5 756.5	23	23
Non-post	391.8	392.6	—	—
Subtotal	**5 891.3**	**6 149.1**	**23**	**23**
Extrabudgetary	174.8	496.3	—	—
Total	**6 066.1**	**6 645.4**	**23**	**23**

21.42 The amount of $5,756,500 under posts, reflecting an increase of $257,000, would provide for the funding of 23 posts (14 Professional and above, and 9 Local level) as indicated in the table above. The increase relates to the delayed impact of one P-4 post established effective January 2009 in the context of General Assembly resolution 63/260 on development-related activities.

21.43 The requirements for non-post resources in the amount of $392,600 would provide for other personnel costs, consultants, expert group meetings and travel of staff.

21.44 Extrabudgetary resources of $496,300 would contribute to enhancing understanding of the integrated social policy options and implications, support member countries in promoting social policy dialogue and initiating concrete steps towards a clear policy vision, assist member countries to accelerate the implementation of the World Programme of Action for Youth, and contribute to enhancing the integration of international migration issues in national development plans to maximize the development benefits of international migration and minimize its negative impact. The projected increase in extrabudgetary resources is a result of anticipated new funding for projects on social policy, youth and urban observatories.

Subprogramme 3
Economic development and integration

Resource requirements (before recosting): $7,979,100

21.45 Substantive responsibility for this subprogramme is vested within the Economic Development and Globalization Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 18 of the strategic framework for the period 2010-2011.

Table 21.15 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To attain sustainable economic development for reducing poverty through regional integration in a globalizing world.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased knowledge among stakeholders in the region of the issues that should be taken into account in designing and implementing suitable macroeconomic policies and strategies for sustainable economic growth, employment creation and poverty alleviation in line with the Millennium Development Goals	(a) (i) Increased percentage of stakeholders in the region acknowledging that they benefited from ESCWA analytical services and outputs in the area of macroeconomic policies and development strategies *Performance measures*: 2006-2007: 43 per cent Estimate 2008-2009: 50 per cent Target 2010-2011: 55 per cent (ii) Increased number of requests for technical assistance, including advisory services, to promote and implement macroeconomic policy and development strategies based on ESCWA analytical work *Performance measures*: 2006-2007: 4 requests Estimate 2008-2009: 7 requests Target 2010-2011: 9 requests
(b) Enhanced capacity of member countries to formulate and/or implement policies and measures recommended by the Monterrey Consensus, taking into consideration the outcomes of the Follow-up International Conference on Financing for Development, to be held in Doha in 2008	(b) Increased number of policies and/or measures adopted by member countries, with ESCWA assistance, to implement the Monterrey Consensus, taking into consideration the outcomes of the Follow-up International Conference on Financing for Development *Performance measures*: 2006-2007: 11 policies and/or measures Estimate 2008-2009: 15 policies and/or measures Target 2010-2011: 18 policies and/or measures

(c) Enhanced capacity of member countries to implement the Integrated Transport System in the Arab Mashreq (ITSAM) and other measures promoted by ESCWA in order to improve regional and international transport linkages, with due consideration to environmental issues	(c) (i) Increased number of policy measures and actions taken by member countries, with ESCWA assistance, to implement the ITSAM agreements and the National Transport and Trade Facilitation Committees *Performance measures:* 2006-2007: 31 policy measures and/or actions Estimate 2008-2009: 35 policy measures and/or actions Target 2010-2011: 36 policy measures and/or actions (ii) Increased number of measures taken by member countries, with ESCWA assistance, to promote road safety and environmentally friendly and sustainable transport systems *Performance measures:* 2006-2007: 3 measures Estimate 2008-2009: 6 measures Target 2010-2011: 8 measures
(d) Enhanced capacity of member countries to negotiate and implement subregional, regional and multilateral trade agreements designed to increase intraregional and international trade	(d) (i) Increased number of requests for technical assistance, including advisory services, to participate in the Single Window Initiative based on ESCWA analytical work *Performance measures:* 2006-2007: 2 requests Estimate 2008-2009: 3 requests Target 2010-2011: 5 requests (ii) Increased number of instances where member countries acceded to, negotiated and/or implemented trade agreements with ESCWA assistance upon the request of member countries *Performance measures:* 2006-2007: zero instances Estimate 2008-2009: 2 instances Target 2010-2011: 4 instances

External factors

21.46 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries are willing to increase their subregional and regional cooperation and integration; (b) there are no significant shortfalls in extrabudgetary funding; (c) the political situation in the region does not further deteriorate; and (d) up-to-date and reliable economic and transport statistics are made available.

Outputs

21.47 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report of the eleventh session of the Committee on Transport; report of the seventh session of the Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the Countries of the ESCWA Region; report on policy options on key macroeconomic issues; and report on the progress towards the attainment of the Millennium Development Goals in the Arab region;

(ii) Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the Countries of the ESCWA Region:

a. Substantive servicing of the seventh session of the Technical Committee (4);

b. Parliamentary documentation: follow-up report on the Doha International Conference on Financing for Development; and regional and global trade developments;

(iii) Committee on Transport: substantive servicing of the eleventh and twelfth sessions of the Committee (12);

(iv) Parliamentary documentation: follow-up report on the implementation of the Agreement on International Roads in the Arab Mashreq; follow-up report on the implementation of the Agreement on International Railways in the Arab Mashreq; follow-up report on the implementation of the Memorandum of Understanding on Cooperation of Maritime Transport in the Arab Mashreq; follow-up report on the implementation of the action plan for road traffic safety in the ESCWA region; and report on the National Transport and Trade Facilitation Committees in the ESCWA region;

(v) Ad hoc expert group meetings on: external peer review of the flagship publication *Survey of Economic and Social Development in the ESCWA Region* (2); foreign direct investment (FDI) databases and the improvement of FDI statistics in the ESCWA region; financing transport infrastructure; follow-up on the results and the accomplishments towards achieving some of the regional Millennium Development Goals reports; forum on rethinking the role of Regional Development Funds; peer review of the regional Millennium Development Goals report for the Arab world; policy options recommended in the annual *Survey of Economic and Social Development in the ESCWA Region*; policy implications of the outcomes of the follow-up to the first and second International Conference on Financing for Development; assessment of progress made by the ESCWA member countries on financing for development: the role of workers' remittances in development finance; regional economic integration among ESCWA member countries; and transport and trade facilitation in the ESCWA region;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: Progress made by the ESCWA member countries on financing for development: challenges and way forward; regional Millennium Development Goals report; and *Survey of Economic and Social Development in the ESCWA Region*, 2009-2010 and 2010-2011 (2);

(ii) Non-recurrent publications: assessment of the implementation of the Agreement on International Roads in the Arab Mashreq; financing the improvement of transport infrastructure and international operations in the ESCWA region; prospect of South-South trade for the ESCWA region; and the impact of the FDI inflows on the ESCWA member countries;

(iii) Booklets, fact sheets, wallcharts, information kits: booklets about main activities related to transport, trade facilitation and financing for development (3);

(iv) Special events: launching of the regional Millennium Development Goals report; launching of the *Survey of Economic and Social Development in the ESCWA Region*, 2009-2010 and 2010-2011 (2);

(v) Technical material: development and maintenance of the Geographic Information System (GIS) Transport Maps; ESCWA economic development working paper series (6); maintenance and updating of ESCWA home page on economic development and globalization; and regional economic forecasts (2);

(vi) Contribution to joint outputs: regional inputs to Department of Economic and Social Affairs annual publication *World Economic Situation and Prospects* (2); and regional inputs to the UNCTAD *World Investment Report* (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: training workshops on bilateral investment agreements, dispute settlement, double taxation avoidance and FDI outflows in the ESCWA region; and workshop on requirements for the establishment of single windows for handling export/import procedures and formalities in the ESCWA region;

(ii) Field projects: development and facilitation of the transport of goods among the Arab countries.

Table 21.16 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	7 112.9	7 369.9	30	30
Non-post	606.3	609.2	—	—
Subtotal	**7 719.2**	**7 979.1**	**30**	**30**
Extrabudgetary	507.3	1 262.6	—	—
Total	**8 226.5**	**9 241.7**	**30**	**30**

21.48 The amount of $7,369,900 under posts, reflecting an increase of $257,000, would provide for the continued funding of 30 posts (17 Professional and above, and 13 Local level) as indicated in the table above. The increase relates to the delayed impact of one P-4 post established effective

January 2009 in the context of General Assembly resolution 63/260 on development-related activities.

21.49 The requirements for non-post resources in the amount of $609,200, reflecting an increase of $2,900, would be required for other personnel-related costs, consultants, expert group meetings and travel of staff.

21.50 Extrabudgetary resources of $1,262,600 would be utilized to upgrade the skills of government officials in ESCWA member countries in compilation and dissemination of statistics on foreign direct investment outflows which would complement ESCWA activities (regular budget) on following-up the implementation of the International Conference on Financing for Development. In addition, ESCWA would provide technical assistance to member countries in terms of the development of facilitation of transport of goods among the Arab countries. The projected increase in extrabudgetary resources is largely due to the anticipated initiation of a new project on transport facilitation in the Arab countries.

Subprogramme 4
Information and communication technology for regional integration

Resource requirements (before recosting): $4,724,800

21.51 Substantive responsibility for this subprogramme is vested within the Information and Communication Technology Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 18 of the strategic framework for the period 2010-2011.

Table 21.17 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To narrow the digital divide and build an inclusive, people-centred and development-oriented information society in the ESCWA region in accordance with the outcomes of the World Summit on the Information Society and internationally agreed development goals and objectives, including the Millennium Development Goals.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Perceptible improvements in the region's information and communications technology (ICT) production and service sectors, substantiated by the implementation of ICT strategies and action plans, with special focus on the provision of e-services in Arabic	(a) (i) Increased number of member countries formulating and/or implementing ICT strategies and action plans that are related to the development of the ICT production and service sectors, with ESCWA assistance *Performance measures:* 2006-2007: 6 member countries Estimate 2008-2009: 8 member countries Target 2010-2011: 10 member countries

	(ii) Increased number of regional partnerships, projects and initiatives aiming at creating ICT applications, improving ICT services and developing digital Arabic content, with ESCWA assistance *Performance measures*: 2006-2007: 5 regional partnerships, projects and initiatives Estimate 2008-2009: 7 regional partnerships, projects and initiatives Target 2010-2011: 9 regional partnerships, projects and initiatives
(b) Enhanced capacity of member countries to measure and benchmark their progress towards the realization of the information society, and realign policies and strategies accordingly, giving due consideration to gender dimensions	(b) (i) Increased number of member countries collecting data and producing reliable and gender-sensitive statistics and indicators on the information society in accordance with international standards and relevant models, with ESCWA assistance *Performance measures*: 2006-2007: 4 member countries Estimate 2008-2009: 8 member countries Target 2010-2011: 12 member countries (ii) Increased number of member countries analysing data with a view to drafting new or reformulating existing ICT policies, strategies and action plans, with ESCWA assistance *Performance measures*: 2006-2007: 2 member countries Estimate 2008-2009: 4 member countries Target 2010-2011: 6 member countries

External factors

21.52 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) extrabudgetary resources are made available to the Commission in a timely manner for its operational activities; and (b) the political stability is sufficient to facilitate a cooperative environment among member countries in the region as well as effective implementation of technical cooperation.

Outputs

21.53 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission on the ESCWA Technology Centre for Development; and report to the Commission on "Follow-up to the World Summit on the Information Society Tunis Agenda: progress achieved in the ESCWA region";

(ii) Ad hoc expert group meetings on: enabling environment for the development of Arabic e-services; fifth meeting of the Consultative Committee on Scientific and Technological Development and Technological Innovation; promotion of South-South cooperation in technology transfer; regional road map for Internet governance; and standardizing information society measurements in the ESCWA region;

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: regional profile of the information society in Western Asia; and review of information and communication technologies and development (4);

(ii) Non-recurrent publications: e-inclusion measurement: building a common benchmarking model; and promoting the ICT sector to meet the challenges of the knowledge economy;

(iii) Booklets, fact sheets, wallcharts, information kits: brochure on information and communication technologies and development; brochures and posters on field projects and initiatives (3); leaflet on the regional profile; and leaflet on information society in the ESCWA region;

(iv) Technical material: development and refinement of Arabic terminology in the field of ICT; ESCWA Statistical Information System/ICT module update and development; information society portal update and maintenance; maintenance of the ESCWA home page on information and communications technology; mechanisms for community-driven interactive Arabic multimedia content; national profiles of the information society in Western Asia; and road map on Internet governance in Western Asia;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: training workshop on the application of standardized information society measurement models;

(ii) Field projects: digital Arabic content for the socio-economic development of local communities; promotion of digital Arabic content industry through incubation – phase II; regional harmonization of cyber legislation to promote the knowledge society in the Arab world; and support to the ESCWA Technology Centre.

Table 21.18 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	4 065.8	4 434.6	17	17

Category	Resources (thousands of United States dollars) 2008-2009	2010-2011 (before recosting)	Posts 2008-2009	2010-2011
Non-post	287.8	290.2	—	—
Subtotal	**4 353.6**	**4 724.8**	**17**	**17**
Extrabudgetary	194.0	331.1	—	—
Total	**4 547.6**	**5 055.9**	**17**	**17**

21.54 The amount of $4,434,600 under posts, reflecting an increase of $368,800, would provide for the funding of 17 posts (10 Professional and above, and 7 Local level and National Officer) as indicated in the table above. The increase relates to the delayed impact of one P-5 and one National Officer posts established effective January 2009 in the context of General Assembly resolution 63/260 on development-related activities.

21.55 The requirements under non-post resources of $290,200, reflecting an increase of $2,400, would provide for other personnel-related costs, consultants, expert group meetings and travel of staff.

21.56 Extrabudgetary resources in the amount of $331,100 would assist in the development of e-services in Arabic in local communities, contribute to the development of the digital Arabic content industry in Western Asia and establishment of ICT incubating facilities for promoting the digital Arabic content industry, and build the capacity of national statistics offices and statistics units in ICT establishments. The projected increase in extrabudgetary resources is a result of the anticipated funding of new and existing projects on digital Arabic content.

Subprogramme 5
Statistics for evidence-based policymaking

Resource requirement (before recosting): $4,126,700

21.57 Substantive responsibility for this subprogramme is vested within the Statistics Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 18 of the strategic framework for the period 2010-2011.

Table 21.19 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the production and dissemination of quality socio-economic statistics and indicators, including Millennium Development Goals indicators and gender-disaggregated data, in order to facilitate evidence-based policymaking by national and international decision makers and civil society.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Progress in improving the national institutional framework for official statistics, in particular in conflict-stricken countries and those that are less statistically developed	(a) (i) Increased number of good practices of the Fundamental Principles of Official Statistics followed by the national statistical offices of conflict-stricken countries and those that are less statistically developed, with ESCWA assistance

	Performance measures: 2006-2007: 60 good practices Estimate 2008-2009: 70 good practices Target 2010-2011: 80 good practices
	(ii) Increased number of national statistical offices following good dissemination practices in line with the Fundamental Principles of Official Statistics, with ESCWA assistance
	Performance measures: 2006-2007: 2 national statistical offices Estimate 2008-2009: 4 national statistical offices Target 2010-2011: 6 national statistical offices
(b) Enhanced capacity of national statistical offices to produce and disseminate relevant, timely, reliable and comparable economic and social statistics and indicators, including Millennium Development Goal indicators and gender-disaggregated data, in compliance with international standards and recommendations	(b) (i) Increased percentage of core statistics and indicators disseminated by member countries
	Performance measures: 2006-2007: 40 per cent Estimate 2008-2009: 60 per cent Target 2010-2011: 70 per cent
	(ii) Increased number of new and/or revised international statistical standards and recommendations implemented by national statistical offices, with ESCWA assistance
	Performance measures: 2006-2007: Not applicable Estimate 2008-2009: Not applicable Target 2010-2011: 13 new and/or revised international statistical standards and recommendations
	(iii) Increased percentage of statistical experts who applied the knowledge and skills gained through ESCWA training at the national level

Performance measures:

2006-2007: 20 per cent

Estimate 2008-2009: 35 per cent

Target 2010-2011: 50 per cent

External factors

21.58 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries are willing to produce and disseminate their statistical data; (b) there are no significant shortfalls in extrabudgetary resources; and (c) minimum political stability and a secure working environment is prevalent, with sufficient political stability to facilitate a cooperative environment among member countries in the region as well as effective implementation of technical cooperation.

Outputs

21.59 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report on the ninth session of the Statistical Committee;

(ii) Statistical Committee:

a. Substantive servicing of the ninth session of the Committee (6); substantive servicing of the Bureau of the Statistical Committee (2);

b. Parliamentary documentation: report of the Task Force on Population and Housing Censuses; report on the Millennium Development Goals and gender indicators; report on the progress achieved towards strengthening the national capacities in the ESCWA region;

(iii) Ad hoc expert group meetings on: development of national statistical systems; data and metadata reporting and dissemination; gender statistics; measuring employment and its socio-economic implications in ESCWA member countries; and national accounts and economic statistics;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Bulletin on Population and Vital Statistics* (2); *Bulletin on Industrial Statistics for the Arab Countries*; *Bulletin on National Accounts in the ESCWA Region* (2); *Compendium of Environment Statistics in the ESCWA Region*; *Compendium of Social Statistics and Indicators*; *External Trade Bulletin of the ESCWA Region* (2); and *Statistical Abstract of the ESCWA Region* (2);

(ii) Non-recurrent publications: monitoring the Millennium Development Goals: a statistical report; and study on economic statistics in the ESCWA region: sources and methods;

(iii) Booklets, fact sheets, wallcharts, information kits: ESCWA Statistics Pocket Book (2); gender in figures in the ESCWA region; regional handbook on data and metadata reporting and dissemination; regional handbook on gender indicators in the Millennium

Development Goals; statistics newsletter (2); and wallchart on the Millennium Development Goals in the ESCWA region;

(iv) Technical material: maintenance and update of the e-glossary of statistical terms; maintenance and updating of ESCWA home page on statistics; and maintenance and updating of ESCWA Statistical Information System and other United Nations databases (DevInfo);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: United Nations Development Group-ESCWA joint regional training workshop on DevInfo;

(ii) Field projects: accelerated data programme in selected ESCWA countries; capacity development in census and survey; capacity-building programme on engendering national statistical systems in Western Asia and the Middle East and North Africa region; global implementation and outreach for the System of National Accounts; and International Comparison Programme.

Table 21.20 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	3 677.4	3 891.3	16	16
Non-post	234.1	235.4	—	—
Subtotal	**3 911.5**	**4 126.7**	**16**	**16**
Extrabudgetary	974.5	736.0	—	—
Total	**4 886.0**	**4 862.7**	**16**	**16**

21.60 The amount of $3,891,300 under posts, reflecting an increase of $213,900, provides for the funding of 16 posts (9 Professional and above, and 7 Local level) as indicated in the table above. The increase relates to the delayed impact of one P-3 post established effective January 2009 in the context of General Assembly resolution 63/260 on development-related activities.

21.61 The requirements under non-post resources of $235,400, reflecting an increase of $1,300, would provide for other personnel-related costs, consultants, expert group meetings and travel of staff.

21.62 Extrabudgetary resources of $736,000 are intended to strengthen the capacity of statisticians for evidence-based policymaking in the region in the priority areas identified by the Statistical Committee, and provide forums and networks for statisticians to exchange information and experience in statistical work and methods which would lead to enhancement of statistical capacity in the region. The projected decrease in extrabudgetary resources is due to the completion of the project on International Comparison Programme in 2008-2009. Funding for the new phase is yet to be determined.

Subprogramme 6
Advancement of women

Resource requirement (before recosting): $2,554,500

21.63 Substantive responsibility for this subprogramme is vested within the ESCWA Centre for Women. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 18 of the strategic framework for the period 2010-2011.

Table 21.21 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To reduce gender imbalances and empower women in the ESCWA region in accordance with internationally agreed development goals, including the Millennium Development Goals, while paying due attention to regional specificities.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of national mechanisms, especially those in conflict-stricken countries, to be effective agents for mainstreaming gender into national policies, plans and programmes	(a) (i) Increased number of effective measures taken by national mechanisms, with ESCWA assistance, to promote the mainstreaming of gender into national policies, plans and programmes *Performance measures*: 2006-2007: 12 measures Estimate 2008-2009: 14 measures Target 2010-2011: 16 measures (ii) Increased number of incidents whereby national mechanisms applied ESCWA-developed guidelines on the protection of the rights of women living in conflict-stricken areas *Performance measures*: 2006-2007: zero incidents Estimate 2008-2009: 1 incident Target 2010-2011: 3 incidents

(b) Enhanced capacity of member countries to implement and monitor the Convention on the Elimination of All Forms of Discrimination against Women (CEDAW)	(b) (i) Increased number of voluntary measures taken by member countries, with ESCWA assistance provided in response to their request, to review and adjust laws in conformity with the Convention *Performance measures*: 2006-2007: 8 concrete measures Estimate 2008-2009: 10 concrete measures Target 2010-2011: 12 concrete measures (ii) Increased number of national and local media interventions, with ESCWA assistance, to promote the need to review and adjust laws in conformity with CEDAW *Performance measures*: 2006-2007: 3 national/local media interventions Estimate 2008-2009: 6 national/local media interventions Target 2010-2011: 6 national/local media interventions

External factors

21.64 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries provide timely response to requests for relevant information by ESCWA; (b) the political will exists in ESCWA member countries to promote gender mainstreaming and the empowerment of women; (c) member countries take measures to align their commitments to the outcomes of international conventions and conferences with existing laws, regulations and practices; and (d) the political situation in the region is stable.

Outputs

21.65 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission on the fourth session of the Committee on Women;

(ii) Committee on Women:

a. Substantive servicing of the fifth session of the Committee (6);

b. Parliamentary documentation: review of the progress achieved in the implementation of the Convention on the Elimination of All Forms of Discrimination against Women in ESCWA member countries; and thematic key development issues concerning the advancement of women in the Arab region;

(iii) Ad hoc expert group meetings on: mainstreaming gender in the plans and programmes of the ministries of labour and finance in selected ESCWA member countries; media campaigns for gender equality and the empowerment of women in selected media institutions in ESCWA member countries; peer review of the Study on the Status of Arab Women: towards equal participation of women in decision-making; and progress in achievement of the Millennium Development Goals in ESCWA member States: a gender perspective;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: ESCWA/LAS-Arab Women's Organization Joint Study on the Status of Arab Women: towards equal participation of women in decision-making; and Women and Development Series: good practices and success stories in implementation of the Convention on the Elimination of All Forms of Discrimination against Women in selected Arab countries;

(ii) Non-recurrent publications: guidelines to mainstreaming gender in the plans and programmes of the ministries of labour and finance in selected ESCWA member countries; and progress in achievement of the Millennium Development Goals in ESCWA member countries: a gender perspective;

(iii) Booklets, fact sheets, wallcharts, information kits: information kit for the fifth session of the Committee on Women; and poster for the fifth session of the Committee on Women;

(iv) Special events: launching of ESCWA/LAS-Arab Women's Organization Joint Study on the Status of Arab Women: towards equal participation of women in decision making;

(v) Technical material: ESCWA Centre for Women Gender Newsletter (6); maintenance and updating of ESCWA Centre of Women home page; web portal for non-governmental organizations on United Nations entities, and related international resolutions and conventions on gender equality and the empowerment of women;

(vi) Contribution to joint outputs: regional input to the Commission on the Status of Women on the item "Economic and social situation of Palestinian women";

(c) Technical cooperation (extrabudgetary):

(i) Training courses, seminars and workshops: training workshop for members of the national machineries for women on the protection of women living in conflict-stricken areas applying the ESCWA-Office of the United Nations High Commissioner for Refugees guidelines developed in 2008-2009; training workshop on the roles of parliamentarians in the implementation of the Convention on the Elimination of all Forms of Discrimination against Women;

(ii) Field projects: enhancing capacities to eradicate violence against women in the ESCWA region.

Table 21.22 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	2 378.3	2 378.3	10	10
Non-post	174.8	176.2	—	—
Subtotal	**2 553.1**	**2 554.5**	**10**	**10**
Extrabudgetary	44.5	192.2	—	—
Total	**2 597.6**	**2 746.7**	**10**	**10**

21.66 The amount of $2,378,300 under posts would provide for the continued funding of 10 posts (6 Professional and above, and 4 Local level) as indicated in the table above.

21.67 The requirements under non-post resources of $176,200, reflecting an increase of $1,400, would provide for other personnel-related costs, consultants, expert group meetings and travel of staff.

21.68 Extrabudgetary resources of $192,200 would be used for technical cooperation activities such as workshops and field projects, to strengthen the capacity of government officials, non-governmental organizations and civil society organizations in gender mainstreaming and the implementation of the Convention on the Elimination of All Forms of Discrimination against Women. The projected increase in extrabudgetary resources is largely due to the initiation of a new project on women in conflict-stricken areas.

Subprogramme 7
Conflict mitigation and development

Resource requirement (before recosting): $2,087,200

21.69 Substantive responsibility for this subprogramme is vested within the Section for Emerging and Conflict-Related Issues. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 18 of the strategic framework for the period 2010-2011.

Table 21.23 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To reduce the impact of conflict and instability on people and socio-economic development in the ESCWA region.

Expected accomplishments of the Secretariat	**Indicators of achievement**
(a) Increased understanding by member countries of the political and socio-economic dynamics, sources and root causes of instability and their long-term consequences	(a) (i) Increased number of national Government officials and civil society representatives participating in and providing input to ESCWA normative activities

	Performance measures: 2006-2007: zero national Government officials and civil society representatives Estimate 2008-2009: 7 national Government officials and civil society representatives Target 2010-2011: 10 national Government officials and civil society representatives
	(ii) Increased number of member Governments and civic entities using information provided by ESCWA on sources and root causes of instability and their consequences *Performance measures*: 2006-2007: zero member Governments/civic entities Estimate 2008-2009: 2 member Governments/civic entities Target 2010-2011: 3 member Governments/civic entities
(b) Enhanced capacity of member countries to formulate and/or implement development policies and measures, including good governance practices, that aim to mitigate conflict and address sources of instability	(b) (i) Increased number of ESCWA-promoted policies and/or measures considered by public and civic entities that mitigate the impact of conflict through development, including good governance practices *Performance measures*: 2006-2007: 1 ESCWA-promoted policies/measures Estimate 2008-2009: 2 ESCWA-promoted policies/measures Target 2010-2011: 4 ESCWA-promoted policies/measures
	(ii) Increased number of public and civic entities preparing and implementing development policies and measures with ESCWA assistance *Performance measures*: 2006-2007: 2 public/civic entities Estimate 2008-2009: 3 public/civic entities Target 2010-2011: 5 public/civic entities

External factors

21.70 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is continuing access to direct beneficiaries; (b) the political will exists in ESCWA member countries to address collectively the root causes of conflicts and instability; and (c) there are no significant shortfalls in extrabudgetary resources.

Outputs

21.71 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Council: parliamentary documentation: reports on the economic and social repercussions of the Israeli occupation on the living conditions of the Palestinian people in the Occupied Palestinian Territory, including Jerusalem, and of the Arab population of the occupied Syrian Golan (2);

(ii) Economic and Social Commission for Western Asia: parliamentary documentation: report on the impact of conflict or political crisis on the socio-economic development in the ESCWA region;

(iii) Ad hoc expert group meetings on: approaches for sustainable development under crisis conditions: conflict and the Millennium Development Goals; and good governance and management of public services under conflict or political instability: follow-up;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: trends and impact in conflict settings (Issue 2);

(ii) Non-recurrent publications: impact of the food security crisis on ESCWA member countries;

(iii) Booklets, fact sheets, wall charts, information kits: brochure on the socio-economic conditions in the occupied Palestinian territory (2); fact sheets on the socio-economic situation in the region's least developed countries; and information kits on selected ESCWA substantive activities related to areas in conflict or political instability;

(iv) Special events: International Day of Solidarity with the Palestinian People (2);

(v) Technical material: contribution to ESCWA Public Administration Network (PAN) website on activities on public administration and governance in the Arab region, ESCWA being the regional node of United Nations Public Administration and Finance (UNPAN) for the Arab countries (2); maintenance and updating of the ESCWA home page on conflict mitigation and development; situation analysis addressing socio-economic developments in the region's least developed countries; and working paper on emerging socio-economic issues under conditions of conflict or political instability;

(vi) Contribution to joint outputs: contribution and participation in the Division for Palestinian Rights of the Secretariat meetings on the Committee on the Exercise of the Inalienable Rights of the Palestinian People; substantive contribution to United Nations country teams' strategy and priorities in Iraq, Lebanon, the Sudan, Yemen and Palestine; and substantive coordination and contribution to the United Nations Conference on Trade and Development Unit on Palestine;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: workshops on promoting decentralization in the ESCWA region: capacity-building on governance;

(ii) Field projects: building the capacity for good governance to enhance development in crisis-afflicted countries; carob agroforestry in sustainable livelihoods and conservation in Lebanon; promoting good governance practices: capacity-building for local governance in Iraq; and supporting peaceful coexistence and communal harmony among adolescents in Iraq through non-formal education.

Table 21.24 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	1 975.0	1 975.0	8	8
Non-post	109.6	112.2	—	—
Subtotal	**2 084.6**	**2 087.2**	**8**	**8**
Extrabudgetary	6 559.1	4 000.4	—	—
Total	**8 643.7**	**6 087.6**	**8**	**8**

21.72 The amount of $1,975,000 would provide for the continued funding of eight posts (5 Professional and above, and 3 Local level) as indicated in the table above.

21.73 Non-post resources of $112,200, reflecting an increase of $2,600, would provide for other personnel related costs, consultants, expert group meetings and travel of staff.

21.74 Extrabudgetary resources of $4,000,400 would be used for technical cooperation activities such as workshops and field projects, to enable member countries to mitigate the negative impact of conflict or political instability on their socio-economic development, and to enable them to provide basic public services to their societies under those conditions. The projected decrease in extrabudgetary resources is a result of the completion of the United Nations Development Group-Iraq Trust Fund projects, partly offset by increased funding for new projects.

D. Programme support

Resource requirements (before recosting): $27,685,600

21.75 Programme support comprises the Administrative Services Division, and the Programme Planning and Technical Cooperation Division.

Outputs

21.76 The outputs of the Administrative Services Division include the following:

(a) Overall administration and management: advising the Executive Secretary on all administrative, management, and organizational matters; provision of policy guidelines and coordination of the central common services; representation of the United Nations in negotiations with the host country on various issues relating to implementation of the

headquarters agreement; and providing managerial oversight of the Security Service at ESCWA;

(b) Human resources management: recruitment and placement; provision of staff administration and staff welfare services; training; career development and upgrading of substantive skills; staff-management relations, provision of medical services and legal advice; and succession planning, in cooperation with programme managers, focusing on gender issues;

(c) Budgetary and financial services: provision of guidance, coordination and support services to programme managers in the preparation of programme budget proposals and performance reports; overall control of utilization of programme budget and extrabudgetary resources; provision of accounting services and financial disbursements, including payroll, vendors, per diem and other entitlements; coordination of the Integrated Management Information System (IMIS); formulation of administrative responses and monitoring of follow-up to the reports of various oversight bodies, such as the Board of Auditors, the Joint Inspection Unit and the Office of Internal Oversight Services; review and analysis of proposals relating to extrabudgetary financing; preparation of memorandums of understanding; and negotiation, monitoring and implementation of cost-sharing arrangements with the various United Nations agencies;

(d) Information technology, communications and systems: provision of information technology services and infrastructure and standardization of software and hardware; provision of in-house programming services to all substantive divisions in order to ensure compatibility with the existing technology, as well as to establish a centralized control management system of the Local Area Network; provision of videoconferencing; and enhancement of the ESCWA Internet and Intranet sites;

(e) Central support services: administration of the implementation of the headquarters agreement between the United Nations and the host Government; facilities management and maintenance; provision of commercial and procurement services; transportation, logistic and travel services; liaison with Government officials of the host country; provision of postal services; maintenance of central registry and archives system; and store and inventory management;

(f) Conference services: provision of conference services to the policymaking organs of ESCWA and other intergovernmental meetings held under its auspices, including the preparation and coordination of official meetings; provision of interpretation, verbatim reporting, translation, editorial services; documentation and publication services; and secretarial and technical support;

(g) Library services: provision of library services and information to staff, member States, United Nations libraries and depository libraries and other clients, including the acquisition of publications, databases; indexing of ESCWA documents on the Official Documents System to make them available to Internet users; and developing library Internet and Intranet web pages.

21.77 The outputs of the Programme Planning and Technical Cooperation Division include the following:

(a) Planning, monitoring and evaluation: provision of guidance and support to the substantive divisions in the formulation of the biennial programme plan, programme budget, including regular budget and extrabudgetary technical cooperation proposals, taking into account the global requirements and the emerging regional development issues, and in the implementation and evaluation of their programme of work, including programme performance reporting;

(b) Programme coordination: provision of policy guidelines to the substantive offices with a view to: (i) ensuring the mainstreaming of internationally agreed development goals, including the Millennium Development Goals, into the ESCWA programme; (ii) promoting multidisciplinary approach and collaborative activities; and (iii) improving the coherence between analytical, normative and operational activities; and coordination and liaison with the other Executive Committee for Economic and Social Affairs entities, other United Nations and non-United Nations intergovernmental and non-governmental organizations for joint programming, with the aim of landscaping regional perspectives in pursuing the internationally agreed development goals, including the Millennium Development Goals, and providing regional support to national capacity development in this regard;

(c) Management of technical cooperation activities: provision of policy guidance and support to the substantive offices in the formulation, monitoring and evaluation of their respective technical cooperation programmes and projects, including those projects funded from the Development Account; management of the Regular Programme of Technical Cooperation and Development Account, and coordination with the Department of Economic and Social Affairs in this respect; facilitation of networking and knowledge management on ESCWA technical cooperation; provision of proactive support to partnership development and resource mobilization within the context of the ESCWA Technical Cooperation Strategy; and promotion of information and communication support and promotional initiatives on technical cooperation programmes and technical cooperation development.

Table 21.25 **Summary of resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	19 986.2	19 999.4	116	116
Non-post	7 896.6	7 686.2	—	—
Subtotal	**27 882.8**	**27 685.6**	**116**	**116**
Extrabudgetary	634.1	543.0	—	—
Total	**28 516.9**	**28 228.6**	**116**	**116**

21.78 The amount of $19,999,400 under posts, reflecting an increase of $13,200, provides for the funding of 116 posts (33 Professional and above, and 83 Local level, Field service and National Officer) as indicated in the table above. The net increase is the result of the abolition of one Local level post and the establishment of one National Officer post for facility management in the Central Support Services in the Administrative Services Division. The proposed establishment of the National Officer post responds to a need for good knowledge of the local business conditions and environment, fluency in the local language, and a good understanding of local policies and regulations. The proposal for National Officer is submitted bearing in mind the view expressed by the Advisory Committee on Administrative and Budgetary Questions in its first report on the proposed programme budget for the biennium 2008-2009 (see A/62/7 and Corr.1, para. 41).

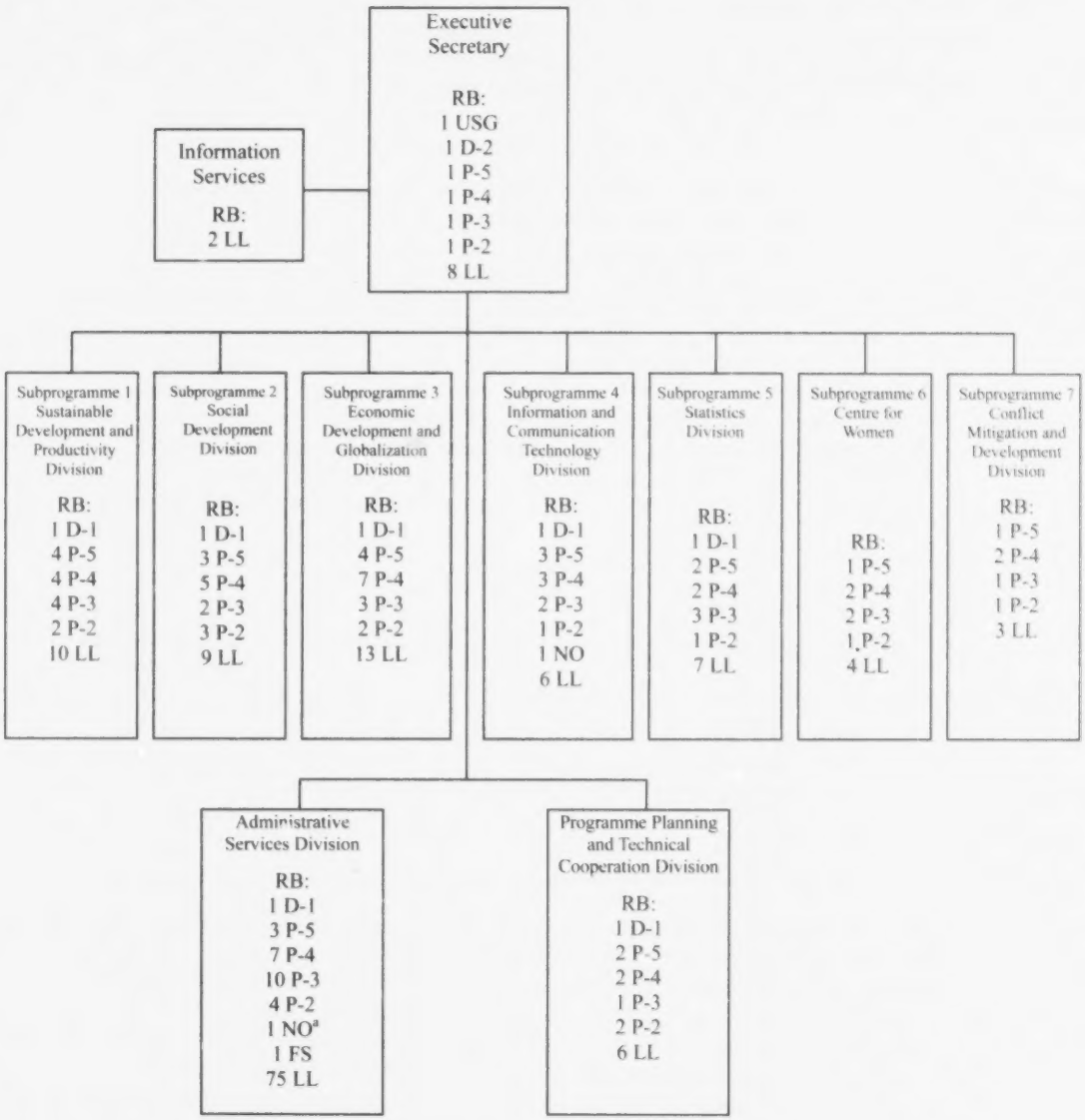
21.79 Requirements under non-post resources of $7,686,200, reflecting a decrease of $210,400, include inter alia, (a) other personnel related costs; (b) consultants to provide for specialized legal expertise, and for strengthening monitoring and evaluation systems; (c) travel of staff; (d) general operating expenses; and (e) contribution to the ESCWA Joint Medical Services Unit. The reduced

requirements relate to the non-recurrent provision under alteration of office space, office furniture and office automation equipment for the six new posts established effective 2009 in the context of General Assembly resolution 63/260 on development-related activities.

21.80 Extrabudgetary resources of $543,000 would provide for services in support of technical cooperation activities. The projected decrease in the level of resources reflect the overall reduction in the anticipated level of extrabudgetary resources made available to ESCWA during the biennium 2010-2011 resulting in lower programme support income.

Economic and Social Commission for Western Asia

Organizational structure and post distribution for the biennium 2010-2011



Abbreviations: RB, regular budget; USG, Under-Secretary-General; LL, Local level; FS, Field Service; NO, National Officer.

[a] New post.

Annex

Outputs produced in 2008-2009 not to be carried out in the biennium 2010-2011

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 1. Integrated management of natural resources for sustainable development			
21.34 (a) (ii)	Report on means to expedite the realization of the Millennium Development Goal on water and sanitation in ESCWA member countries	1	Non-recurrent
21.34 (a) (ii)	Report on water quality management issues in ESCWA member countries	1	Non-recurrent
21.34 (a) (iii)	Report on approaches for promoting the ESCWA region as an attractive market for emission trading through Clean Development Mechanism projects	1	Non-recurrent
21.34 (a) (iii)	Report on the 10-year framework on sustainable energy production and consumption in ESCWA member countries	1	Non-recurrent
21.34 (a) (iv)	High-level regional meeting on promoting water supply and sanitation policies and related organizational reforms	1	Non-recurrent
21.34 (a) (iv)	Best practices and measures for promoting renewable energy applications in the ESCWA region	1	Non-recurrent
21.34 (a) (iv)	Adopting the sustainable livelihoods approach for promoting rural development in the ESCWA region	1	Non-recurrent
21.34 (a) (iv)	Sustainable land management as a best practice to enhance rural development in the ESCWA region	1	Non-recurrent
21.34 (a) (iv)	The role of energy networks in regional integration	1	Non-recurrent
21.34 (a) (iv)	Applying integrated water resources management principles in managing shared water resources in the ESCWA region	1	Non-recurrent
21.34 (b) (ii)	Approaches for improving energy efficiency in the downstream energy subsectors in ESCWA member countries	1	Non-recurrent

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.34 (b) (ii)	Increasing the competitiveness of small and medium-sized enterprises in the ESCWA region, through environmentally sound technologies	1	Non-recurrent
21.34 (b) (ii)	Enhancing regional cooperation on energy issues towards achieving sustainable development and the Millennium Development Goals in ESCWA member countries	1	Non-recurrent
21.34 (b) (ii)	Regional survey on the status and achievements of ESCWA member countries towards improved water supply and sanitation	1	Non-recurrent
21.34 (b) (ii)	LAS and ESCWA joint study on the effect of peace and security on the environment and sustainable development in the Arab region	1	Non-recurrent
21.34 (b) (iii)	Fact sheets on best practices and tools for large-scale deployment of renewable energy and energy efficiency techniques	1	Non-recurrent
21.34 (b) (iii)	Promotional material for the Arab Environment Day	2	Non-recurrent
21.34 (b) (iv)	Technical material on best practices and tools for increasing productivity and competitiveness in the production sectors	1	Non-recurrent
21.34 (b) (iv)	Development and refinement of Arabic terminology in the field of productivity and sustainable development	1	Non-recurrent
21.34 (b) (iv)	Promoting and adopting sustainable livelihoods and land management as best practice and approach for enhancing rural development in the ESCWA region	1	Non-recurrent
21.34 (b) (vi)	Substantive contribution to the Hashimoto Action Plan (global sanitation conference)	1	Non-recurrent
21.34 (c) (i)	Advisory missions at the request of member countries on issues related to sustainable development	1	Non-recurrent
21.34 (c) (ii)	Enhancing capacity of developing countries to implement international standards for commercial agricultural products in order to improve their trade competitiveness in the ESCWA region	1	Non-recurrent

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.34 (c) (ii)	Capacity-building on renewable energy technology applications for poverty alleviation in rural areas in the ESCWA member countries	1	Non-recurrent
	Total subprogramme 1	**25**	
Subprogramme 2. Integrated social policies			
21.40 (a) (iii)	Reinforcing social equity: integrating population groups in the ESCWA region	1	Non-recurrent
21.40 (a) (iii)	Equity for social policy in urban settings	1	Non-recurrent
21.40 (a) (iii)	Enhancing partnerships between government entities and the civil society institutions based on the social participatory approach in the ESCWA member countries	1	Non-recurrent
21.40 (a) (iii)	Localizing social policy in the ESCWA region at the city level	1	Non-recurrent
21.40 (a) (iii)	Arab forum for social policies	1	Non-recurrent
21.40 (b) (ii)	Mapping of social inequity in the ESCWA region	1	Non-recurrent
21.40 (b) (ii)	Status and prospects of the Arab city II: a social policy design to foster social inclusion	1	Non-recurrent
21.40 (b) (iii)	Information kits on issues of equity, social development, sustainable growth and the Millennium Development Goals	4	Non-recurrent
21.40 (b) (iv)	Launching of the publication on mapping of social inequity in the ESCWA region	1	Non-recurrent
21.40 (b) (iv)	Special event on youth	1	Non-recurrent
21.40 (b) (v)	Guide on the identification and collection of social development indicators in the ESCWA region	1	Non-recurrent
21.40 (b) (v)	Guide on the social participatory approach to strengthen the capacities of civil society and public sector institutions in contributing to the formulation, implementation and monitoring of social policy in ESCWA member countries	1	Non-recurrent
21.40 (b) (v)	Role of the media in promoting and advocating social development in the ESCWA region	1	Non-recurrent
21.40 (b) (v)	Facilitation and support for the Social Development Network	2	Non-recurrent

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.40 (b) (vi)	Panel discussion on the position of ESCWA member countries on a selected issue in contribution to the Fourth Session of the World Urban Forum	1	Non-recurrent
21.40 (c) (iii)	Regional campaign on secure tenure and good urban governance, phase II	1	Non-recurrent
21.40 (c) (iii)	International migration in the Middle East: comparative analyses and proposals for the creation of a network for exchanging common strategies	1	Non-recurrent
21.40 (c) (iii)	Interregional cooperation to strengthen social inclusion, gender equality and health promotion in the Millennium Development Goals process	1	Non-recurrent
21.40 (c) (iii)	Participatory human development in post-conflict countries in the ESCWA region	1	Non-recurrent
	Total subprogramme 2	**23**	
Subprogramme 3. Economic development and integration			
21.46 (a) (iv)	Multimodal transport legislation in the ESCWA region	1	Non-recurrent
21.46 (a) (iv)	Assessment of trade policy trends in the ESCWA region	1	Non-recurrent
21.46 (b) (i)	*Annual Review of Developments in Globalization and Regional Integration in the Countries of the ESCWA Region* (2008, 2009)	2	Upon the request of management to consolidate flagship publications, the *Annual Review* will be merged with the *Survey of Economic and Social Development in the ESCWA Region*.

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.46 (b) (i)	*Economic Trends and Impacts, No. 5*	1	In order to streamline the number of publications and to improve the quality of research, this activity is being replaced by the working paper series.
21.46 (b) (ii)	Assessment of trade policy trends and impact on improving trade performance in the ESCWA region	1	Non-recurrent
21.46 (b) (ii)	Requirements for establishing a single window for handling export/import procedures and formalities in ESCWA member countries	1	Non-recurrent
21.46 (b) (ii)	Economic regional integration in the Arab world	1	Non-recurrent
21.46 (b) (iii)	Learning from good practices in Islamic banking in Asia	1	Non-recurrent
21.46 (b) (iii)	Map on the Integrated Transport System in the Arab Mashreq	1	Non-recurrent
21.46 (b) (v)	Briefing papers on selected World Trade Organization negotiations issues in preparation of ESCWA members to the next World Trade Organization Ministerial Conference	1	Non-recurrent
21.46 (b) (v)	Multimodal transport legislation and practices in the ESCWA region	1	Non-recurrent
21.46 (b) (v)	Institutional framework governing transport in the ESCWA region	1	Non-recurrent
21.46 (c) (i)	Trade and World Trade Organization negotiations and accession	1	Non-recurrent
21.46 (c) (i)	Foreign direct investment	1	Non-recurrent
21.46 (c) (ii)	Seminar on increasing participation in multilateral trading negotiations	1	Non-recurrent
21.46 (c) (iii)	Foreign direct investment outflows from the ESCWA region	1	Non-recurrent

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.46 (c) (iii)	Implementation of the Integrated Transport System in the Arab Mashreq	1	Non-recurrent
21.46 (c) (iii)	Promoting subregional growth-oriented economic and trade policies towards achieving the Millennium Development Goals in West Asia	1	Non-recurrent
	Total subprogramme 3	**19**	
Subprogramme 4. Information and communication technology for regional integration			
21.52 (a) (iii)	Developing the ICT sector in the ESCWA region	1	Non-recurrent
21.52 (a) (iii)	ICT applications and e-services in the public sector in the ESCWA region	1	Non-recurrent
21.52 (a) (iii)	Regional follow-up on the outcome of the World Summit on the Information Society Tunis Agenda (ESCWA Regional Plan of Action for Building the Information Society)	1	Non-recurrent
21.52 (b) (ii)	Internet governance: challenges and prospects for the Arab region	1	Non-recurrent
21.52 (b) (ii)	Building trust in e-services in the ESCWA region	1	Non-recurrent
21.52 (b) (ii)	Impact of ICT on community development in ESCWA member countries	1	Non-recurrent
21.52 (b) (iii)	Brochures and posters on regional follow-up on the outcome of the World Summit on the Information Society Tunis Agenda (ESCWA Regional Plan of Action for Building the Information Society)	4	Non-recurrent
21.52 (b) (iii)	Brochure on the ESCWA Technology Centre	1	Non-recurrent
21.52 (c) (i)	Implementation of the Regional Plan of Action for Building the Information Society (including promoting the core ICT indicators as follow-up to the Tunis Agenda)	1	Non-recurrent
21.52 (c) (ii)	Workshop on delivery of e-services in civil society	1	Non-recurrent
21.52 (c) (iii)	Development of an Arabic domain names system	1	Non-recurrent
21.52 (c) (iii)	Establishment of information and communication technology incubating facilities for promoting digital Arabic content industry through private-public partnerships	1	Non-recurrent

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.52 (c) (iii)	Knowledge networks through information and communication technology access points for disadvantaged communities	1	Non-recurrent
21.52 (c) (iii)	ESCWA Excellence Award for best achievement in building the information society	1	Non-recurrent
21.52 (c) (iii)	ICT for education in Iraq	1	Non-recurrent
	Total subprogramme 4	**18**	
Subprogramme 5. Statistics for evidence-based policymaking			
21.58 (a) (ii)	Report on strengthening the role of statistical systems at the national level in line with the Principles of Official Statistics	1	Non-recurrent
21.58 (a) (ii)	Report on the challenges and opportunities in the ESCWA region to accelerate the implementation of the 1993 System of National Accounts and its revision	1	Non-recurrent
21.58 (a) (iii)	1993 System of National Accounts	1	Non-recurrent
21.58 (a) (iii)	Compilation and analysis of energy statistics and indicators	1	Non-recurrent
21.58 (a) (iii)	Measurement of poverty indices	1	Non-recurrent
21.58 (a) (iii)	Working group of heads of national statistical offices in the ESCWA region	1	Non-recurrent
21.58 (a) (iii)	Taskforce meeting on 2010 Round of Population and Housing Censuses	2	Non-recurrent
21.58 (b) (ii)	Study on national accounts in the ESCWA region: sources and methods	1	Non-recurrent
21.58 (b) (ii)	A framework for environmental/economic accounting in the ESCWA region: energy accounts	1	Non-recurrent
21.58 (b) (ii)	Study on international trade: sources, methods, and conceptual framework in the ESCWA region	1	Non-recurrent
21.58 (b) (ii)	Regional handbook on poverty measurement, including best practices, in the ESCWA region	1	Non-recurrent
21.58 (b) (ii)	Study on integrated household surveys in the ESCWA region, to enhance the production of indicators for monitoring Millennium Development Goals	1	Non-recurrent

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.58 (b) (iii)	Monitoring the Millennium Development Goals: a statistical report	1	Non-recurrent
21.58 (b) (iii)	The statistical systems in the ESCWA region	2	Non-recurrent
21.58 (b) (iii)	Information kits on the work of ESCWA in the statistical field, including one for the Statistical Committee	2	Non-recurrent
21.58 (b) (iv)	Development and refinement of Arabic terminology in the field of statistics	2	Non-recurrent
21.58 (c) (i)	Harmonization of economic statistics and implementing 1993 System of National Accounts, international trade and environment statistics and indicators	1	Non-recurrent
21.58 (c) (i)	Population and housing censuses, household surveys, social and gender statistics and indicators	1	Non-recurrent
21.58 (c) (ii)	Seminars on selected statistical issues for heads of national statistical offices in the ESCWA region	1	Non-recurrent
21.58 (c) (ii)	United Nations Statistics Division-ESCWA joint regional training workshops on the implementation of the Principles and Recommendations for Population and Housing Censuses, Revision 2	1	Non-recurrent
	Total subprogramme 5	**24**	
Subprogramme 6. Advancement of women			
21.64 (a) (ii)	Report on the 10-year review of the progress achieved in the implementation of the Beijing Declaration and Beijing Platform of Action in the Arab region	1	Non-recurrent
21.64 (a) (iii)	Revision of guidelines to increase effectiveness of national machineries for women in the ESCWA region	1	Non-recurrent
21.64 (a) (iii)	Women's control over economic resources and access to financial resources, including micro-finance	1	Non-recurrent
21.64 (a) (iii)	Ten-year review of the progress achieved in the implementation of the Beijing Declaration and Beijing Platform of Action in the Arab region	1	Non-recurrent

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.64 (b) (ii)	Guidelines on the protection of the rights of women in the ESCWA region through the proper use of United Nations resolutions and international protocols on war and armed conflict	1	Non-recurrent
21.64 (b) (ii)	Revised guidelines to increase effectiveness of national machineries for women in the ESCWA region	1	Non-recurrent
21.64 (b) (iii)	Poster for the preparatory 15-year review of the Beijing Declaration and Platform for Action in the context of the fourth session of the Committee on Women	1	Non-recurrent
21.64 (b) (iii)	Arab women's e-magazine	12	Non-recurrent
21.64 (b) (v)	Development and refinement of Arabic terminology in the field of advancement of women	2	Non-recurrent
21.64 (b) (v)	E-network for knowledge sharing among national machineries for women in the ESCWA region, including the sharing of good practices and lessons learned from the establishment of e-network for national machineries in Africa	2	Non-recurrent
21.64 (b) (vi)	DVD/video production on advancement of women in the Arab region for the fourth session of the Committee on Women for regional preparatory 15-year review of the Beijing Declaration and Platform for Action	1	Non-recurrent
21.64 (b) (vi)	DVD/video show on the economic and social situation on Palestinian women at the session of the Economic and Social Council	1	Non-recurrent
21.64 (c) (i)	Gender mainstreaming and gender analysis	1	Non-recurrent
21.64 (c) (i)	Preparation of country reports on advancement of women	1	Non-recurrent
21.64 (c) (ii)	Training workshops to enhance the capacity of national machineries for advancement of women in the ESCWA region	1	Non-recurrent
21.64 (c) (ii)	Training workshop on how to address the media for female parliamentary candidates	1	Non-recurrent
21.64 (c) (iii)	Training of trainers programme for national machineries for the advancement and empowerment of women in the ESCWA region	1	Non-recurrent
	Total subprogramme 6	**30**	

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 7. Conflict mitigation and development			
21.70 (a) (iii)	Consultative round table on programme formulation and coordination among United Nations, other multilateral entities, and civic institutions, dealing with conflict and post-conflict related development issues in Western Asia	1	Non-recurrent
21.70 (a) (iii)	Brainstorming on emerging and conflict-related issues	2	Non-recurrent
21.70 (b) (i)	Ethno-sectarian tensions in Western Asia: root causes and challenges	1	Non-recurrent
21.70 (b) (ii)	Booklet on best practices in implementing socio-economic development programmes in conflict or politically volatile areas	1	Non-recurrent
21.70 (b) (iv)	Contingency planning and coordination for the provision of public services under crisis conditions in the ESCWA region	1	Non-recurrent
21.70 (b) (v)	Documentary on best practices in implementing socio-economic development programmes/projects in conflict-afflicted areas	1	Non-recurrent
21.70 (b) (vi)	Regional inputs to the Peacebuilding Support Office	2	Non-recurrent
21.70 (c) (i)	Emerging socio-economic development issues associated with conflict or political instability	1	Non-recurrent
21.70 (c) (ii)	Workshops on promoting inter-communal dialogue among civil society and public institutions under conflict or political instability in the ESCWA region	1	Non-recurrent
21.70 (c) (ii)	Workshops on modern management methods for the provision of public services in conflict areas in the ESCWA region	1	Non-recurrent
21.70 (c) (iii)	Confronting the threats of ethno-sectarian tensions in the Arab region, in particular their ramifications on youth and women	1	Non-recurrent
21.70 (c) (iii)	Capacity-building of public sector management in Iraq, in cooperation with the United Nations Development Programme	1	Non-recurrent
	Total subprogramme 7	**14**	
	Grand total	**153**	